

# SHIRE OF KULIN STRATEGIC COMMUNITY PLAN

2021-2025



# Kulin SCP 25 - Strategic Community Plan Overview

This Kulin Strategic Community Plan 2025 (Kulin SCP 25) is based on a shared vision between the Shire's communities (Kulin, Dudinin, Holt Rock and Pingaring) and Council for the Shire of Kulin local government area. It focuses on a 4-year period from 2021 to 2025, as well a long-term plan (2021 – 2031) that sets out the communities' vision and Council's strategies to achieve it. The terminology Kulin SCP 25 focuses on 2025 being the final year of this plan with 25 being a recurring theme throughout the IPR documents.

Kulin SCP 25 is the culmination of a process of identifying current and emerging issues facing the communities within the Shire, as well as making approaches to improve the overall wellbeing of the Council area. It is a collective community vision that focuses not only on the physical infrastructure but also on the ideals of the community, way of living, doing business and the sense of community and wellbeing. The aim of the Kulin SCP 25 process was to allow the whole community to share in their vision for the Shire of Kulin, by outlining the strategic priorities, community captured initiatives, endorsed projects and broad strategies related to their achievement. The Kulin SCP 25 document belongs to the community and the community engagement process provided opportunities to participate in achieving determining the Kulin SCP 25 – Strategic Priorities.

A requirement of the WA's Integrated Planning and Reporting Framework, the original SCP was adopted by the Kulin Shire Council in 2013. Desktop reviews are undertaken every two years to enabling Council to report to the community on its activities and workings towards the strategic goals. Additionally, every 4 years the Council is required to undertake a review which incorporates community consultation processes. This will be the third major revision following the initial SCP development in 2013 and review in 2017.



## Message from the President

Welcome to the 2021 Strategic Community Plan for the Shire of Kulin. This Plan clearly outlines the Community's strategic priorities and vision for Kulin for the next 10 years and beyond.

The original plan was adopted by Council in 2013.

The extensive community and stakeholder consultation and community engagement undertaken by the Shire of Kulin included the 'Community Health Check' in February 2020, community and business meetings, written submissions and a community survey. The Shire of Kulin was able to reach up to 15% of the population, resulting in a diverse and constructive representation of the community's views being incorporated into the Plan.

The Plan reflects the community's needs and aspirations and will be the framework for determining the Shire of Kulin's activities and services over the next ten years.

The Plan considers the undertakings required to ensure optimum social, economic and environmental development under effective governance. We will continue to work with the community on the ongoing development and implementation of plans, and remain focused on our vision of a healthy, harmonious and progressive community where all people are encouraged to contribute. Our mission is to sustain and further develop the Kulin region through the provision of infrastructure, services and opportunities for businesses and quality of life for residents.

I would like to thank all members of our community who took the time to attend any of the meetings and contributed to the Strategic Community Plan.

**Cr Grant Robins**

**Shire President**



# Kulin SCP 25 - Community Engagement Process

The Shire of Kulin recognises that prolonged community development comes from positive engagement with its residents and stakeholders. Conversation will form the basis from where all community engagement begins.

The process for the 2021 update of the Plan commenced in February 2021 with:

- Business Workshop
- Community Workshops
- Community Survey
- Council Workshops
- Community Capture Survey



Consideration was also given to input received during the development of the Forward Capital Works Plan 2021 – 2025 and the previous Shire of Kulin Plan for the Future 2017 - 2021.

From the information gathered, Council was able to develop an understanding of what the community identified as priorities for the Shire of Kulin. To build upon the background information, further consultations were held with the Council.

# Kulin SCP 25 – Strategic Priorities

Previously Council's IPR documents categorised the information into four Strategic Priorities; Social, Economic, Environment and Civic Leadership in line with the WA Local Government Integrated Planning guidelines. During this review process the Strategic Priorities have been re-categorised with the themes more in line with how Council conducts its day-to-day business.

1. Corporate
2. Infrastructure
3. Community
4. Regulatory
5. Recreation & Culture

Classifying these 5 Business Units as Council's Strategic Priorities further enabled the development of a subset of 25 specific strategic priorities entitled KULIN SCP 25 – Strategic Priorities. Council can then use KULIN SCP 25 – Strategic Priorities to reference its Core Business Functions, Community Initiatives and Strategic Projects. The individual Initiatives or Projects also refer back to Social, Economic, Environment and Civic Leadership themes in line with the WA Local Government Integrated Planning guidelines.



## Kulin SCP 25 – Strategic Priorities

<b>Corporate</b>	<b>Infrastructure</b>	<b>Community</b>	<b>Regulatory</b>	<b>Recreation &amp; Culture</b>
<b>Governance</b>	<b>Transport</b>	<b>Community Development</b>	<b>Planning</b>	<b>Recreation Facilities</b>
KULIN Shire Council provides good strategic decision making, governance, leadership and professional management.	KULIN has connected communities through a safe and efficient transport network throughout the Shire.	KULIN is a strong and supportive community with a recognisable identity of being proactive, inclusive, resilient and welcoming.	KULIN will continue to deliver services that meet the current and future needs and expectations of the community, whilst maintaining statutory compliance.	KULIN's offers a variety of high-quality recreation and sporting facilities that provide accessible infrastructure meeting the changing needs of the growing and active communities.
<b>Finance</b>	<b>Water</b>	<b>Economic Development</b>	<b>Building</b>	<b>Aquatic Centre</b>
KULIN Shire Council manages the organisation in a responsible, accountable and consultative manner ensure Council decision making supports fair allocation of resources, services and facilities across the Shire.	KULIN ensures quality, long term water supply to meet the demands of existing industry requirements, future growth and challenging climatic conditions.	KULIN has a thriving, diverse and growing economy that provides commercial and industrial infrastructure aligned to economic needs and growth, offering a diverse range of job opportunities to actively support, develop and attract local as well as new businesses and new services to Kulin.	KULIN will ensure effective and efficient development and building services	The KULIN Shire Council will work with the community to maintain the Aquatic Centre and water slide.
<b>Communication and Customer Service</b>	<b>Waste</b>	<b>Tourism</b>	<b>Public Health</b>	<b>Community Facilities</b>
A range of effective communication tools engage the KULIN community to support transparent and accountable decision making and high standard customer service.	KULIN is committed to sustainable waste management focusing on waste minimisation and resource recovery.	KULIN offers a positive visitor experience founded on iconic major events, distinct local attractions and a collaborative approach to heritage, our stories and tourism.	KULIN will provide environmental health and safety services.	KULIN provides a variety of community facilities to meet the current and future needs and expectations of the community.
<b>Information Technology</b>	<b>Housing</b>	<b>Education</b>	<b>Ranger Services</b>	<b>Public Open Space</b>
KULIN advocates and lobbies for telecommunications infrastructure that is progressive and facilitates business growth and meets the needs of our community.	KULIN will facilitate diverse, inclusive housing options via encouraging the provision of affordable housing stock and investigating incentive or joint venture partnership arrangements to create private/community investment in quality housing.	KULIN is focused on lifelong learning with improved access to education, training and leadership development via opportunities to network, learn and share skills and experience through a range of local training and education pathways.	KULIN is a liveable and safe community where people are safe in their homes and in public.	KULIN offers a functional mix of open space and invites and promote the community to take a proactive role in improving the aesthetics of each town site.
<b>Human Resources</b>	<b>Environment</b>	<b>Health</b>	<b>Emergency Services</b>	<b>Arts &amp; Culture</b>
KULIN Shire Council provides a safe, healthy and inclusive work environment that supports and enhances the productivity of Shire staff via provision of regular training opportunities and implementation of collaborative partnerships that support efficient use of resources.	KULIN is an environmentally aware community that endeavours to protect and value the natural environment and investigate sustainable alternative energy solutions.	KULIN provides access to a high standard of health and family support services to address the needs of all sectors of the community whilst embracing and providing for older residents.	KULIN has a community wide emergency management and recovery plan and encourages community participation in emergency service organisations.	KULIN support access to cultural and artistic activities and facilities in the community.

# Kulin SCP 25 - Community Capture Survey



The KULIN 25 SCP – Community Capture provides a comprehensive list of specific projects / initiatives / ideas captured during the 2021 IPR community engagement process, via either Workshops, Community Survey or Direct Community Contact. This is a live document that can be added to as and when community members, community groups, Council or staff develop an initiative to be considered by Council as part of the IPR process. As of September 2021, there are 94 Strategic Projects “captured”.

The KULIN Community were asked to choose their Top 25 Strategic Projects listed in in Community Capture, by allocating 25 votes to their preferred projects for implementation. These did not need to be ranked 1 to 25. These were then be considered along with Council’s Top 25, as well as consideration against what is already considered within Council’s Long Term Financial Plan. The information was used to collate a final list of KULIN 25 – Strategic Projects.

# Kulin SCP 25 Strategic Projects

The KULIN 25 – Strategic Projects is a list of 25 Strategic Projects to be included in the Strategic Community Plan and Corporate Business Plan for implementation between 2021 and 2025. The Corporate Business Plan 2021 links directly with the SCP and informs the Shire’s annual budget and resourcing.



INITIATIVE	DETAILS	BUSINESS UNIT	PROJECT / DISCUSSION / ADVOCACY	SOC / ECO / ENV / CIVIC
1. Takeaway Food Outlet	<ul style="list-style-type: none"> <li>7 Days a Week</li> </ul>	Community	Discussion	Economic
2. Mobile Phone Towers	<ul style="list-style-type: none"> <li>Fix Black Spots</li> </ul>	Corporate	Advocacy	Social / Economic
3. Internet	<ul style="list-style-type: none"> <li>Wireless Internet - Kulin Townsite</li> <li>Fibre Optic internet</li> </ul>	Corporate	Advocacy	Social / Economic
4. Transport	<ul style="list-style-type: none"> <li>Rail to Kulin reopened</li> <li>Johnston Street resurfacing</li> </ul>	Infrastructure	Advocacy	Economic
5. Medical	<ul style="list-style-type: none"> <li>GP</li> <li>Health Clinic</li> <li>Allied Health</li> <li>Child health</li> </ul>	Community	Advocacy	Social
6. Accommodation	<ul style="list-style-type: none"> <li>Short Stay at Caravan Park</li> <li>Workers Style</li> </ul>	Community	Project / Discussion	Economic
7. Tin Horse Highway	<ul style="list-style-type: none"> <li>Maintenance</li> <li>Safety Improvements</li> </ul>	Community	Project / Discussion / Advocacy	Economic
8. Commercial Buildings	<ul style="list-style-type: none"> <li>Empty Commercial Buildings</li> <li>Historic Photographs on shop front windows</li> <li>Communal Office Space</li> <li>Old Administration Building</li> </ul>	Community	Discussion	Economic
9. Tourist Amenities	<ul style="list-style-type: none"> <li>Jilakin Rock – Toilets &amp; BBQs</li> <li>Holt Rock RV</li> </ul>	Community	Project	Economic / Environmental
10. Town Street Lighting	<ul style="list-style-type: none"> <li>Audit</li> <li>Improvement</li> </ul>	Infrastructure	Project / Advocacy	Social
11. Footpaths and Trails	<ul style="list-style-type: none"> <li>Improved Network</li> <li>Pram / Gopher Ramps</li> <li>Town circuit walk and bike trails</li> </ul>	Infrastructure / Community	Project	Social / Economic
12. Water Non-Potable	<ul style="list-style-type: none"> <li>East Pingaring</li> <li>West Kulin</li> <li>Kulin Townsite</li> </ul>	Infrastructure	Project	Economic / Environmental
13. Recreation Precinct	<ul style="list-style-type: none"> <li>Sports Lighting Upgrade</li> <li>Hockey/Cricket - Shade shelter / Scorers Hut / Tech bench</li> <li>Tennis Court Relocation</li> </ul>	Recreation & Culture	Project	Social
14. Aquatic Centre	<ul style="list-style-type: none"> <li>Recreation Amenities</li> <li>Slide Structure Repairs</li> </ul>	Recreation & Culture	Project	Social
15. Car Parks	<ul style="list-style-type: none"> <li>Medical Centre</li> <li>FRC</li> <li>Aquatic Centre</li> </ul>	Infrastructure	Project	Social
16. Signage	<ul style="list-style-type: none"> <li>Town Entry Statements</li> <li>New Business signage in town</li> <li>Tourist town signage</li> </ul>	Community	Project / Discussion	Economic
17. Housing	<ul style="list-style-type: none"> <li>Staff Housing - long term housing plan</li> <li>Public Incentives</li> <li>Business Incentives</li> <li>JV / State Govt / Nursing Housing</li> </ul>	Corporate / Infrastructure	Project / Discussion	Social / Economic
18. Childcare	<ul style="list-style-type: none"> <li>Financial Sustainability</li> <li>REED</li> <li>Co-located Early Childhood Centre</li> </ul>	Community	Discussion	Social / Economic
19. Aged Care	<ul style="list-style-type: none"> <li>HACC</li> <li>Community Aged Care Facility (fully staffed)</li> </ul>	Community	Discussion	Social
20. Recycling	<ul style="list-style-type: none"> <li>Containers for Change Collection Point</li> <li>Tyres</li> <li>Glass</li> </ul>	Infrastructure	Discussion	Environmental
21. Fuel Facility	<ul style="list-style-type: none"> <li>Shelter over Card Reader</li> <li>Shelter over Browsers</li> </ul>	Infrastructure	Project	Social
22. Training	<ul style="list-style-type: none"> <li>Local Traineeships / Apprenticeships</li> <li>CRC Training Courses</li> </ul>	Community	Project / Discussion	Civic Leadership
23. Communications	<ul style="list-style-type: none"> <li>Communications Strategy</li> <li>Marketing Campaign</li> </ul>	Corporate / Community	Project	Social / Economic
24. Public Art	<ul style="list-style-type: none"> <li>Hit Up Wall Mural</li> <li>CBH / Silo</li> <li>Street Art</li> </ul>	Recreation & Culture	Discussion	Social
25. Playgrounds	<ul style="list-style-type: none"> <li>All Ages Precinct</li> <li>Nature Playground</li> <li>Oval Playground</li> </ul>	Community / Recreation & Culture	Project	Social



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Kulin – Lake Grace Road  
Kulin WA 6365  
08 9880 1222  
[pool@kulin.wa.gov.au](mailto:pool@kulin.wa.gov.au)



Kulin Community Resource Centre and  
Visitor Centre  
38 Johnston Street  
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08 9880 1021  
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