

# SHIRE OF KULIN CORPORATE BUSINESS PLAN

2021-2025



# Kulin Corporate Business Plan Overview

The Corporate Business Plan is an internal business planning tool that translates Council Priorities into deliverables with the resources available. The plan details the how the Shire of Kulin will deliver Council's Strategic Initiatives via either Projects, Advocacy or Discussion within a defined period.

The Plan identifies the Shire of Kulin's current position in relation to the delivery of the Corporate Business Plan priorities. It reprioritises services, projects or other operations to respond to changes in the community, business and environment or available resources and it allows for an evolving and rolling Corporate Business Plan which generates an Annual Budget.

Council has reviewed the Strategic Community Plan 2021 – 2025 in February 2022 and adopted the reviewed plan in February 2022. Council has set the strategic priorities that will drive the operation of the Shire of Kulin over the short (12 months) to medium term (4 years).

Within this Corporate Business Plan, the costs associated with the operations and projects that the Shire will deliver over the period of the Plan are preliminary and indicative.

These figures will be refined each year as the Annual Budget is adopted by Council and will be incorporated into the Long Term Financial Plan, the Asset Management Plan and the Workforce Plan.

The Strategic Priorities have been categorised with the themes more in line with how Council conducts its day-to-day business:

1. Corporate
2. Infrastructure
3. Community
4. Regulatory
5. Recreation & Culture

Classifying these 5 Business units as Council's Strategic Priorities further enabled the development of a subset of 25 specific strategic priorities. The individual Initiatives or Projects also refer back to Social, Economic, Environment and Civic Leadership themes in line with the WA Local Government Integrated Planning guidelines.



## Message from the President

The Shire of Kulin have been working hard towards delivering a number of projects within the Kulin Community over the past few years and I'm sure you can all agree the development within the Shire has been vast. From our roads to our recreation facilities we have certainly aligned ourselves with our Strategic Community Plan to continue to deliver the initiatives envisaged by our community capture process.

The 2022 Corporate Business Plan for the Shire of Kulin, clearly outlines the Community's Strategic Priorities and vision for Kulin for the next 10 years and beyond. These initiatives that we are proposing will certainly keep the Shire of Kulin in a forward moving motion, keeping it as a community driven ...

**Cr Grant Robins**

**Shire President**



# Kulin SCP 25 – Strategic Priorities

<b>Corporate Governance</b>	<b>Infrastructure Transport</b>	<b>Community Community Development</b>	<b>Regulatory Planning</b>	<b>Recreation &amp; Culture Recreation Facilities</b>
KULIN Shire Council provides good strategic decision making, governance, leadership and professional management.	KULIN has connected communities through a safe and efficient transport network throughout the Shire.	KULIN is a strong and supportive community with a recognisable identity of being proactive, inclusive, resilient and welcoming.	KULIN will continue to deliver services that meet the current and future needs and expectations of the community, whilst maintaining statutory compliance.	KULIN's offers a variety of high-quality recreation and sporting facilities that provide accessible infrastructure meeting the changing needs of the growing and active communities.
<b>Finance</b>	<b>Water</b>	<b>Economic Development</b>	<b>Building</b>	<b>Aquatic Centre</b>
KULIN Shire Council manages the organisation in a responsible, accountable and consultative manner ensure Council decision making supports fair allocation of resources, services and facilities across the Shire.	KULIN ensures quality, long term water supply to meet the demands of existing industry requirements, future growth and challenging climatic conditions.	KULIN has a thriving, diverse and growing economy that provides commercial and industrial infrastructure aligned to economic needs and growth, offering a diverse range of job opportunities to actively support, develop and attract local as well as new businesses and new services to Kulin.	KULIN will ensure effective and efficient development and building services	The KULIN Shire Council will work with the community to maintain the Aquatic Centre and water slide.
<b>Communication and Customer Service</b>	<b>Waste</b>	<b>Tourism</b>	<b>Public Health</b>	<b>Community Facilities</b>
A range of effective communication tools engage the KULIN community to support transparent and accountable decision making and high standard customer service.	KULIN is committed to sustainable waste management focusing on waste minimisation and resource recovery.	KULIN offers a positive visitor experience founded on iconic major events, distinct local attractions and a collaborative approach to heritage, our stories and tourism.	KULIN will provide environmental health and safety services.	KULIN provides a variety of community facilities to meet the current and future needs and expectations of the community.
<b>Information Technology</b>	<b>Housing</b>	<b>Education</b>	<b>Ranger Services</b>	<b>Public Open Space</b>
KULIN advocates and lobbies for telecommunications infrastructure that is progressive and facilitates business growth and meets the needs of our community.	KULIN will facilitate diverse, inclusive housing options via encouraging the provision of affordable housing stock and investigating incentive or joint venture partnership arrangements to create private/community investment in quality housing.	KULIN is focused on lifelong learning with improved access to education, training and leadership development via opportunities to network, learn and share skills and experience through a range of local training and education pathways.	KULIN is a liveable and safe community where people are safe in their homes and in public.	KULIN offers a functional mix of open space and invites and promote the community to take a proactive role in improving the aesthetics of each town site.
<b>Human Resources</b>	<b>Environment</b>	<b>Health</b>	<b>Emergency Services</b>	<b>Arts &amp; Culture</b>
KULIN Shire Council provides a safe, healthy and inclusive work environment that supports and enhances the productivity of Shire staff via provision of regular training opportunities and implementation of collaborative partnerships that support efficient use of resources.	KULIN is an environmentally aware community that endeavours to protect and value the natural environment and investigate sustainable alternative energy solutions.	KULIN provides access to a high standard of health and family support services to address the needs of all sectors of the community whilst embracing and providing for older residents.	KULIN has a community wide emergency management and recovery plan and encourages community participation in emergency service organisations.	KULIN support access to cultural and artistic activities and facilities in the community.

# Kulin Strategic Initiatives

Corporate Governance	Infrastructure Transport	Community Community Development	Regulatory Planning	Recreation & Culture Recreation Facilities
Communications	Transport Tin Horse Highway Town Street Lights Footpaths and Trails Car Parks Fuel Facility	Tin Horse Highway Commercial Buildings Town Street Lighting Recreation Precinct Signage Childcare Training Communications Public Art	Takeaway Food Outlet Mobile Phone Towers Accommodation Housing Aged Care Facility Public Art	Footpaths and Trails Water Non-potable Recreation Precinct Aquatic Centre Signage Playgrounds
Finance	Water	Economic Development	Building	Aquatic Centre
Accommodation Commercial Buildings Aquatic Centre Childcare Centre Fuel Facility	Water Non-potable	Takeaway Food Outlet Mobile Phone Towers Internet Transport Accommodation Commercial Buildings Signage Housing Recycling Fuel Facility	Takeaway Food Outlet Accommodation Commercial Buildings Aquatic Centre Housing	Aquatic Centre Signage
Communication and Customer Service	Waste	Tourism	Public Health	Community Facilities
Communications	Recycling	Takeaway Food Outlets Mobile Towers Transport Accommodation Tin Horse Highway Tourist Amenities Footpaths and Trails Aquatic Centre Signage Fuel Facility Communications Public Art	Tourist Amenities Aquatic Centre Playgrounds	Tourist Amenities Town Street Lighting Footpaths and Trails Recreation Precinct Aquatic Centre Signage Childcare Aged Care Playgrounds
Information Technology	Housing	Education	Ranger Services	Public Open Space
Mobile Phone Towers Internet Communications	Housing	Childcare Training Playgrounds		Tourist Amenities Footpaths Signage Aged Care Public Art Playgrounds
Human Resources	Environment	Health	Emergency Services	Arts & Culture
Housing Childcare	Tourist Amenities Footpaths and Trails Recycling	Medical Aged Care	Mobile Phone Towers Internet Water Non-potable Training	Tin Horse Highway Footpaths and Trails Public Art

# Initiatives Deliverables

## Project

A Project Initiative will typically be a capital project included within Council's Annual Budget as identified via the SCP process to improve community facilities or infrastructure. It will have a funding source identified and confirmed prior to inclusion within the Budget. Where necessary Shire staff will work with Council and relevant external parties to identify and apply for potential funding sources, as part of the project planning and development phase. Specific projects may also require advanced design and planning processes prior to being finalised for implementation by Council.

## Advocacy

An Advocacy Initiative will typically be a topical issue or need as identified via the SPC process to improve the wider resilience of the community. It will entail Shire staff and Council undertaking lobbying, advocacy and activities with external parties such as State and Federal government elected members and departments, as well as WALGA, key agencies and industry. Where such advocacy advances potential issues to the stage that it may require Council funding or further assistance, relevant information will be presented to Council, and where necessary the community, prior to being finalised for implementation by Council.

## Discussion

A Discussion Initiative will typically be a topical issue or need for the community as identified by the community via the SCP process that requires further investigation and collation of relevant information. The process will entail Shire staff and Council undertaking further community engagement as required with identified stakeholders to obtain the necessary information. This process may include the undertaking of feasibility studies and submission of business cases, such activities will be included within Council's Budget. A detailed briefing will be presented to Council, and where necessary the community, prior to being finalised for implementation by Council.

Project	Advocacy	Discussion
Accommodation	Mobile Phone Towers	Takeaway Food Outlet
Tin Horse Highway	Internet	Accommodation
Tourist Amenities	Transport	Tin Horse Highway
Town Street Lighting	Medical	Commercial Buildings
Footpaths and Trails	Town Street Lighting	Signage
Water Non-Potable	Housing	Housing
Recreation Precinct	Childcare	Childcare
Aquatic Centre	Aged Care	Aged Care
Car Parks		Recycling
Signage		Training
Housing		Public Art
Fuel Facility		Playgrounds
Training		
Communications		
Playgrounds		
Public Art		
Medical		
Internet		



# Project List 2021 - 2025

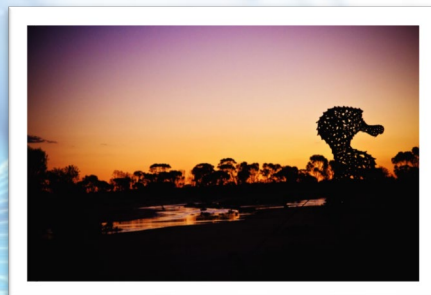
Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Accommodation	Short Stay at Caravan Park	Expansion of existing Kulin Caravan Park to the North. Master Planning of the site with inclusion of both 1 and 2 bedroom cabins as short stay accommodation. Potentially the inclusion of additional caravan bays, headworks and landscaping to be included in the planning.	Proponent	SoKU	CKC	Y	Y
	Workers Style	Investigation and planning of "Workers Style" accommodation on lots opposite caravan park. Inclusion of units with self contained kitchens, as well as single room "donga" style. Potential JV with business to assist with funding. Headworks and landscaping would be required so as not to resemble a mining camp.	Proponent / Facilitator	SoKU	CBH McIntosh	Y	Y
Tourist Amenities	Jilakin Rock – Toilets & BBQs	Improvements of facilities and ongoing maintenance of Jilakin Rock parking area. Potential items include toilets and picnic facilities.	Proponent	SoKU	KBR	Y	Y
	Cemetery	Improvements of facilities at the Kulin cemetery. Upgrade entry statement and the provision of ambulant toilets.	Proponent	SoKU		Y	Y
	Holt Rock RV				Varley Progress Association		
Town Street Lighting	Audit	Commission on Audit of the Kulin townsite street lighting. Determine current status relative to relevant standards. Identify areas and requirement to bring up to relevant standards.	Facilitator	Community	Western Power WAPOL	N	Y
Footpaths and Trails	Improved Network	Undertake a gap analysis to determine where modifications are required to existing network. Investigate potential funding sources. Progressively implement modifications subject to available funding.	Proponent	SoKU	KDHS	Y	Y
	Pram/Gopher Ramps	Ensure adequate pram ramps are installed where every footpath crosses a town street to ensure prams, gophers, wheelchairs etc can adequately transition across the road. Include with any new or replaced footpaths. Undertake a gap analysis to determine where modifications are required to existing network.	Proponent	SoKU	KRH	Y	Y
	Town Circuit walk and bike trails	Develop a master plan creating an around town of a circuit walk and bike trail. Incorporate to connect with existing trails such as Macrocapa, Golf Course and BMX track. Where possible track will be gravel and have connections to town footpaths. Investigate potential funding sources. Progressively implement modifications subject to available funding or utilisation of community resources.	Proponent / Facilitator	SoKU	CKC	Y	Y
Water Non-Potable	East Pingaring	Investigation and planning for non-potable water supply such as key dam or groundwater bore for uses such as fire fighting, roadworks and drought resilience. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER	Y	Y
	West Kulin	Investigation and planning for non-potable water supply such as key dam or groundwater bore for uses such as fire fighting, roadworks and drought resilience. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER	Y	Y
	Kulin Townsite	Continue to monitor and plan of upgrade of existing supplies around town. Possible projects include: one way valve and associate works on existing town, investigate potential groundwater sources and associated infrastructure. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	DWER Water Corporation	Y	Y

# Project List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Recreation Precinct	Sports Lighting Upgrade	Investigate, plan and improve sports lighting against relevant standards. Specific areas include: hockey field, main oval, tennis courts and bowling green. Investigate potential funding sources and progressively implement subject to available funding.	Proponent	SoKU	KKFC KKHC KBC KTC Colts Carnival		
	Hockey/Cricket – Shade Shelter/Scorers Hut/Tech Bench	Installation of permanent shade structure on the western area at the southern end of the oval. Include provision of seating and bench. Uses identified for cricket scorers, hockey technical bench, athletic carnival Marshalls, colts carnival southern field.	Proponent / Facilitator	SoKU Sports Clubs	KKCC KKHC KDHS Colts Carnival		
	Tennis Court Relocation	Investigate, plan and identify potential funding requirements and sources for Kulin tennis Court relocation when existing surface reaches its useful life expectancy. Determine if resurfacing or relocation is the most suitable option. Implement subject to available funding.	Proponent / Facilitator	SoKU KTC	Kulin Tennis Club		
Aquatic Centre	Recreation Amenities	Improvement of recreation amenities as identified in Master Plan. Specific items include; increase shade, bbq, cricket net and small children's playground.	Proponent	SoKU		Y	Y
	Slide Structure Repairs	Undertake on-going slide structure renewal in accordance with OHS requirements. This includes inspections as required and associated repair works identified.	Proponent	SoKU		Y	Y
Car Parks	Medical Centre	Undertake sealing of Kulin Medical Centre Car Park, taking into account disable park and access, as well as drainage.	Proponent	SoKU	WACHS Medical Centre	Y	Y
	FRC	Investigate, plan and cost expansion of sealed car park. Options include removal of outdoor basketball courts. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU	FRC Committee Sports Clubs	Y	Y
	Aquatic Centre	Investigate, plan and cost sealing of Aquatic Centre car park. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y
Signage	Town Entry Statements	Develop updates Kulin Town Entry Statements, based upon the style outside Shire office. Workshop with Council to determine appropriate cost, agreed location/s and budget. Discuss where Town Entry or Shire Boundary Entry Statements are more appropriate.	Proponent	SoKU		Y	Y
	New Business signage in town	Develop updated Business Signage, based upon the style outside Shire Office. Workshop with businesses and council to determine appropriate cost, agree locations and budgets. Confirm financial commitment from businesses as well as identify potential funding opportunities.	Facilitator	Local Business	Local Business	N	Y
	Tourist town Signage	Develop updated Business Signage based upon the style outside Shire Office. Workshop with community and Council to determine appropriate cost, agree locations and budgets. Seek financial contribution from Community groups as well as identify potential funding opportunities.	Proponent / Facilitator	SoKU	CKC	Y	Y
Fuel Facility	Shelter over Card Reader	Investigate, plan and cost provision of Shelter over Fuel Facility Card Reader. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y
	Shelter over Bowsers	Investigate, plan and cost provision of Shelter over Fuel Facility Bowsers. Investigate potential funding sources and implement subject to available funding.	Proponent	SoKU		Y	Y

# Project List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Housing	Staff Housing – Long term housing plan	Undertake review of existing staff housing relevant to age, condition and staff requirements. Develop a 25 years plan that identifies regular renewal of housing stock on a planned basis.	Proponent	SoKU	Staff	Y	N
	Business Incentives	Investigate opportunities to encourage businesses to invest in houses for employees within Kulin townsite. Undertake workshop with business group to determine drivers and challenges. Explore possibilities of joint venture arrangements.	Facilitator	Business	Business		Y
Communications	Communications Strategy	Develop a Council and Shire Staff Communications Strategy. Investigate existing forms of communication and potential additional methods. Undertake Workshop with community to gain an understanding of their requirements.	Proponent	SoKU	Community	Y	N
	Marketing Campaign	Develop a Council and Shire Staff Marketing Campaign. Investigate existing methods used to promote Kulin and identify potential additional methods. Undertake Workshop with community to gain an understanding of their requirements.	Proponent	SoKU	Community	Y	N
Public Art	Hit Up Wall Mural	Investigation options for mural / art work to be undertaken on Hit up Wall within All Ages Precinct. Determine appropriate materials to ensure longevity. Undertake Workshop with select group to determine and recommend options. Bring to Council with budget for final approval.	Proponent / Facilitator	SoKU	Arts group KDHS	Y	Y
Playgrounds	All Ages Precinct	Construct All Ages Precinct as per designs for Stage 1 and Stage 2. Investigate and source external funding for relevant components to assist with delivery.					
	Oval Playground	Investigate and determine potential options and costs for improvements to playground at Kulin Oval. Develop costs for shade over existing playground. Investigate potential funding sources and implement subject to available funding.					
Medical	GP	Undertake appropriate recruitment process for when incumbent GP retires. Investigate and implement appropriate GP service delivery model in conjunction with Shire of Kondinin to ensure existing service of 2 days per week is maintained. Ensure adequate funding is available in Annual Budgets to ensure continuity of service.	Proponent	SoKU SoKN	Shire of Kondinin Community Rural Health West	Y	Y
Internet	Wireless Internet – Kulin Townsite	Work with CRISP Wireless to install wireless internet tower within Kulin townsite, including co-contribution funding. Work with CRISP Wireless to facilitate wireless internet connectivity across the Shire.	Facilitator	CRISP Wireless	Local businesses Community Land Holders	Y	Y





# Advocacy List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Mobile Phone Towers	Fix Black Spots	Facilitate discussion with relevant State and Federal elected members and departments to ensure mobile black spots within Shire of Kulin are flagged. Undertake audit to determine specific locations of key black spot areas. Commence lobbying for installation of new towers on a case by case basis.	Facilitator		Local communities State Government Federal Government Telecommunications	N	Y
Internet	Fibre Optic Internet	Investigate opportunities for local businesses to connect to existing Fibre Optic Network. Facilitate discussions between local businesses and relevant provider.	Facilitator		Local Businesses NBN Provider	N	N
Transport	Rail to Kulin Re-opened	Continue to support Cr West in his lobbying regarding reopening of rail to Kulin. Provide necessary written correspondence from Council, administration and community in support. Invite and be welcoming to relevant stakeholders to showcase how reopening the rail will further advance our community.	Facilitator	Cr West	Cr West Local Farmers CBH State Government Federal Government	N	Y
	Johnston Street Resurfacing	Continue to facilitate discussions with Main Roads WA to undertake resurfacing of Johnston Street and undertake necessary pavement and drainage repairs. Provide necessary written correspondence from Council, administration and community in support.	Facilitator	Main Roads WA	Main Roads WA	N	Y
Medical	Health Clinic	Continue to facilitate discussions with WACHS to ensure Nursing Post and other Health Clinic Services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model.	Facilitator	WACHS	WACHS Community	N	Y
	Allied Health	Continue to provide facilities for Allied Health professional to deliver relevant services. Facilitate discussions regarding potential additional services and ensuring Shire facilities are available and accessible. Assist with the promotion and marketing of ancillary services.	Facilitator			N	Y
	Child Health	Continue to facilitate discussions with WACHS to ensure Child Health services are maintained at an existing level or even improved.	Facilitator	WACHS	WACHS	N	Y
Town Street Lighting	Improvement	Facilitate discussions with Western Power to investigate and determine options and funding for improvement. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	Western Power WAPOL	Y	Y
Housing	JV / State Govt / Nursing Housing	Investigate opportunities for Joint Venture housing with State government to provide increased housing resources for state government sector employees based in Kulin – ie. Police, teachers, nurses. Develop and submit funding proposals as opportunities arise.	Facilitator		State Government WACHS WAPOL	Y	Y
Childcare	Co-located Early Childhood Centre	Undertake feasibility Study to investigate options for Co-located Early Childhood Facility. Develop Working Group as part of the engagement process. Facilitate discussions with relevant State Government Department to investigate and determine options and funding. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	KCCC Committee KDHS State Government	Y	Y
Aged Care	HACC	Continue to facilitate discussions with WACHS to ensure HAAC Services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model.	Facilitator	WACHS	KRH WACHS	N	Y

# Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Takeaway Food Outlet	7 Days a week	Facilitate, communicate and business workshop to determine desire or need for a facility. Brainstorm potential locations and properties. Investigate potential community / business delivery models. Develop a discussion paper to present to Council and community.	Facilitator	Community	Community Business	?	Y
Accommodation	Workers Style	Investigation and planning of "Workers Style" accommodation on lots opposite caravan park. Inclusion of units with self contained kitchens, as well as single room "donga" style. Potential JV with business to assist with funding. Headworks and landscaping would be required so as not to resemble a mining camp.	Proponent / Facilitator	SoKU	CBH McIntosh Business	Y	Y
Tin Horse Highway	Maintenance	Community Workshop to identify expectation of maintenance requirements. Potentially identify group / proponents to plan and undertake.	Facilitator	Community	Community KBR	?	?
	Safety Improvements	Community Workshop to identify community expectation of safety improvements. Include Main Roads WA as THH runs along their assets.	Facilitator	Community	Community KBR Main Roads WA	N	Y
Commercial Buildings	Empty Commercial Buildings	Undertake an audit of currently unused Commercial Buildings and Industrial Land to develop a list owners, previous uses and overview of each asset. Invite property owners to a Workshop to discuss potential opportunities to reinvigorate asset or transfer / sell to other entities.	Facilitator	Community	Community Business Property Owners	N	Y
	Historic Photographs on shop front windows	Workshop with community and business ideas for spanning historic community photographs on shop front windows. Undertake tour of towns who have undertaken similar projects. Develop working group to potentially progress the project. Investigate potential funding sources.	Facilitator	Cr Bowey	Community Business	N	Y
	Communal Office Space	Facilitate Workshop with the community to investigate the desire / need for additional communal or commercial office space. Brainstorm and identify potential locations and properties. Develop a discussion paper and present to Council and community.	Facilitator	Business	Business Community	N	Y
	Old Administration Building	Facilitate workshop with the community to investigate if Old Administration Building could potentially for the desire / need for additional communal or commercial office space. Undertake planning and costing for potential refurbishment options. Develop a discussion paper and present to Council and community. Investigate potential funding sources and implement subject to funding.	Facilitator / Proponent	SoKU	Business Community	Y	Y
Signage	Town Entry Statement	Develop updated Kulin Town Entry Statements, based upon the style outside Shire Office. Workshop with Council to determine appropriate cost, agreed location/s and budget. Discuss where Town Entry or Shire Boundary Entry Statements are more appropriate.	Proponent	SoKU		Y	Y
	New Business Signage in Town	Develop updated Business Signage, based upon the style outside Shire Office. Workshop with businesses and Council to determine appropriate cost, agree locations and budgets. Confirm financial commitment from businesses as well as identify potential funding opportunities.	Facilitator	Local Business	Local Business	N	Y
	Tourist Town Signage	Develop updated Business Signage, based upon the style outside Shire office. Workshop with community and Council to determine appropriate cost, agreed locations and budgets. Seek financial contribution from community groups as well as identify potential funding opportunities.	Proponent / Facilitator	SoKU CKC	CKC	Y	Y
Housing	Public Incentives	Workshop with community existing incentives to purchase land in Kulin Determine drivers and challenges. Review and update existing incentives. Work with relevant government agency to investigate options and fund for low cost housing.	Facilitator	Community	Community State Government	N	Y

# Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
	Business Incentives	Investigate opportunities to encourage businesses to invest in house for employees within Kulin townsite. Undertake Workshop with business group to determine drivers and challenges. Explore possibilities of joint venture arrangements.					
	JV / State Govt / Nursing Housing	Investigate opportunities for Joint Venture housing with State Government to provide increased housing resources for State government sector employees based in Kulin – ie. police, teachers, nurses. Develop and submit funding proposals as opportunities arise.	Facilitator		State Government WACHS WAPOL	Y	Y
Childcare	Financial Sustainability	Review current delivery model and financial sustainability of existing service. Review and refine Terms of Reference of KCCC Committee to be more in line with current operations. Workshop with Committee and Council current financial Status and Economic drivers.	Proponent	SoKU	KCCC Committee	Y	?
	REED	Continue discussions with REED to determine of any synergies between REED and SoKU. Potentially investigate if REED can assist with staffing and recruitment.	Facilitator	SoKU	REED KCCC Committee		
	Co-located Early Childhood Centre	Undertake feasibility study to investigate options for Co-located Early Childhood Facility. Develop working group as part of the engagement process. Facilitate discussions with relevant State Government Department to investigate and determine options and funding. Undertake planning and develop budget to bring up to relevant standards. Implement as funding becomes available.	Proponent	SoKU	KCCC Committee KDHS State Government	Y	Y
Aged Care	HACC	Continue to facilitate discussions with WACHS to ensure HAAC services are maintained at an existing level or even improved. Work with WACHS to determine an appropriate staff model to ensure continuity of service. Investigate whether SoKU can assist with an alternative delivery model. Provide Workshop to relevant community group regarding options.	Facilitator	Elderly Community	WACHS KRH Elderly Community	?	Y
	Community Aged Care Facility (Fully Staffed)	Investigate options / delivery / funding models for Aged Care within the community. Facilitate Workshop with the community to investigate the desire / need for community Aged Care Facility.	Facilitator	Elderly Community	KRH Elderly Community	?	Y
Recycling	Containers for Change Collection Point	Obtain information regarding operational, infrastructure and cost for Containers for Change Collection Point. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
	Tyres	Obtain information regarding the regulatory requirements associated with a tyre recycling / collection facility. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
	Glass	Obtain information regarding the regulatory requirements associated with a glass recycling / collection facility. Provide briefing paper to Council and Community to gauge feedback.	Facilitator	Community	DWER	N	N
Training	Local Traineeships / Apprenticeships	Continue to work with KDHS and local business regarding local traineeships and apprenticeships. Potentially establish a Business Group to determine a skills requirement and potential 5 yearly training plan.	Facilitator	Business	KDHS Business TAFE	N	Y
	CRC Training Courses	Seek information from the community on specific training courses the CRC could facilitate. Seek funding for any new courses. Develop an annual training course calendar.	Facilitator	Community	Business	Y	Y

# Discussion List 2021 - 2025

Projects	Details	Description	Function	Proponent	Stake Holders	Shire Funding	External Funding
Public Art	CBH / Silo	Engage with local arts groups to determine desire for CBH / Silo Art. Investigate and identify potential artists, undertake engagement to determine potential ideas and costs. Investigate potential funding opportunities.	Facilitator	Community	Kulin Arts Group	?	Y
	Street Art	Engage with local arts groups to determine desire for increase street art, Work towards a community street art plan if the desire is there.	Facilitator	Community	Kulin Arts Group KDHS	?	Y
Playgrounds	Nature Playground	Investigate, plan and cost design of Nature playground, including identifying location within the VDZ. Potentially replace existing playground and link to new All Ages Precinct/ Discuss amongst Council and Community if this is actually a significant priority.					



# Delivery Plan 2021 - 2025

Projects	Details	2021 2022	2022 2023	2023 2024	2024 2025
Takeaway Food Outlet	7 Days a Week		D		
Mobile Phone Towers	Fix Black Spots	A	A	A	A
Internet	Wireless Internet – Kulin Townsite	D	P		
	Fibre Optic Internet		D	P	
Transport	Rail to Kulin Re-opened	A	A	A	A
	Johnston Street Re-surfacing	A	A		
Medical	GP	D	P		
	Health Clinic	A	A	A	A
	Allied Health	A	A	A	A
	Child Health	A	A	A	A
Accommodation	Short Stay at Caravan Park	D	D	P	
	Workers Style	D	P	P	
Tin Horse Highway	Maintenance		D		
	Safety Improvements				D
Commercial Buildings	Empty Commercial Buildings		D		
	Historic Photographs on shop front windows		D		
	Communal Office Space		D		
	Old Administration Building		D		
Tourist Amenities	Jilakin Rock – Toilets & BBQs	D	D	P	
	Holt Rock RV		D		
Town Street Lighting	Audit	A	A	P	
	Improvement		A	P	
Footpaths and Trails	Improved Network	P	P	P	
	Pram/Gopher Ramps	P	P	P	
	Town Circuit walk and bike trails		D	P	P

Projects	Details	2021 2022	2022 2023	2023 2024	2024 2025
Water Non-Potable	East Pingaring		D	P	
	West Kulin		D		P
	Kulin Townsite		D	P	
Recreation Precinct	Sports Lighting Upgrade		P	D	P
	Hockey/Cricket – Shade Shelter/Scorers Hut/Tech Bench		D	P	
	Tennis Court Relocation		D	D	
Aquatic Centre	Recreation Amenities		P	P	
	Slide Structure Repairs	P	P		
Car Parks	Medical Centre	P			
	Freebairn Recreation Centre		D	P	
	Aquatic Centre		D	P	
Signage	Town Entry Statements		D	P	
	New Business Signage in town		D	P	
	Tourist town Signage		D	P	
Housing	Staff Housing – long term housing plan		P		
	Public Incentives		D		
	Business Incentives		D		
	JV / State Govt / Nursing Housing		A	D	
Childcare	Financial Sustainability	D	D		
	REED		D		
	Co-located Early Childhood Centre		D	A	
Aged Care	HACC		D	A	
	Community Aged Care Facility (fully staffed)		D		

# Delivery Plan 2021 - 2025

Projects	Details	2021	2022	2023	2024
		2022	2023	2024	2025
Recycling	Containers for Change Collection Point		D		
	Tyres		D		
	Glass		D		
Fuel Facility	Shelter over Card Reader		D	P	
	Shelter over Bowsers		D	P	
Training	Local Traineeships / Apprenticeships		D		
	CRC Training Courses		D	P	
Communications	Communications Strategy		D	P	
	Marketing Campaign		D	P	
Public Art	Hit Up Wall Mural		D	P	
	CBH / Silo Art				D
	Street Art				D
Playgrounds	All Ages Precinct	P	P		
	Nature Playground		D		
	Oval Playground		P		

